Our sustainability goals by the year 2020:

- Zero carbon footprint
- Zero landfill
- Zero hazardous waste generation
- Zero air emissions (VOCs)
- Zero process water use
- 100 percent green electrical energy use
- Company buildings constructed to a minimum LEED Silver certification
- 100 percent of sales from DfE approved products

Environmental Product Summary

Caper® Chair

Design Story: A Hard-Working, Earth-Friendly Chair

To develop a solution for hard-working, multiuse spaces, Herman Miller built on its extensive work chair research base and applied it to secondary seating. The result is the Caper chair, designed by Jeff Weber, of Stumpf/ Weber + Associates for ergonomic comfort, space efficiency, and multipurpose use.

In keeping with Herman Miller's commitment to environmental stewardship, Caper uses a high percentage of recycled content and is 100 percent recyclable. Its design requires minimal use of materials and components, which also minimizes production costs.

Caper—both the multipurpose stacker and the multitask chair—weighs an average 50 percent less than competitive products. This results in a significant reduction in raw materials and energy consumed in its manufacture, and a corresponding decrease in the amount of material to recycle at the end of the chair's life cycle.

Herman Miller's Design Protocol

Our commitment to corporate sustainability naturally includes minimizing the environmental impact of each of our products. Our Design for Environment team (DfE) applies environmentally sensitive design standards to both new and existing Herman Miller products, utilizing the McDonough Braungart Design Chemistry (MBDC) Cradle to Cradle℠ Design Protocol.

Cradle to Cradle Design Protocol goes beyond regulatory compliance to thoroughly evaluate new product designs in three key areas:

- *Material Chemistry and Safety of Inputs*—What chemicals are in the materials we specify, and are they the safest available?
- *Disassembly*—Can we take products apart at the end of their useful life, to recycle their materials?
- *Recyclability*—Do the materials contain recycled content, and more importantly, can the materials be recycled at the end of the product's useful life?

level® Certification

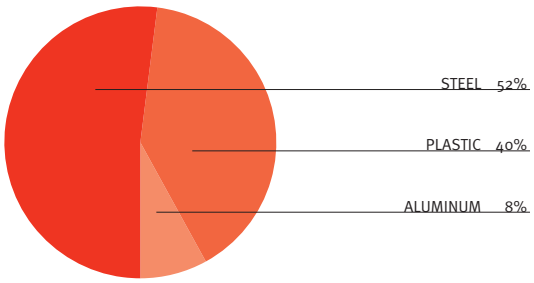
Caper is certified **level** 2. The **level** conformance mark ensures a comprehensive, independent, and impartial assessment of the environmental and social impacts of a product.

MBDC Cradle to Cradle Certification

The Caper stackable side chair is MBDC Silver Cradle to Cradle certified. This means that the Caper stackable side chair is composed of environmentally safe and healthy materials, is designed for material reuse in a closed-loop system, such as recycling or composting, and is assembled using 100% renewable energy.

Material Content

The Caper chair's components are constructed from steel, plastic, and aluminum.



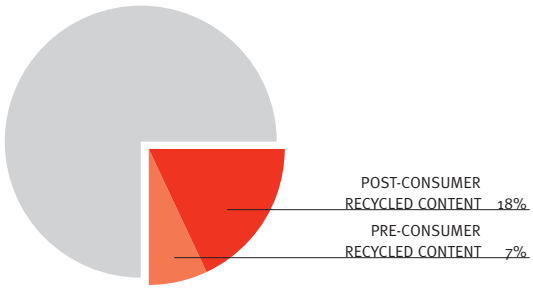
The Caper chair is up to **100 percent recyclable** at the end of its useful life.

HermanMiller

Environmental Product Summary

Caper® Chair

Caper is comprised of **25-percent recycled** materials. This figure breaks down to 18-percent post-consumer and 7-percent pre-consumer recycled content.



- Steel components contain approximately 33 percent recycled content and are 100 percent recyclable.
- Die-cast aluminum components are typically made from more than 95-percent recycled material and are 100 percent recyclable.
- Most metal components have a powder-coat paint finish that emits negligible volatile organic compounds (VOCs).
- Plastic components are identified with an ASTM recycling code whenever possible, to aid in returning these materials to the recycling stream.
- *Returnable/Recyclable Packaging*—Packaging materials include corrugated cardboard and a polyethylene plastic bag. These materials are part of a closed-loop recycling system, meaning they can be recycled repeatedly.
  - –Whenever possible, shipments between Herman Miller and its suppliers include the use of pallets and other returnable packaging to minimize waste.
  - –On large North American orders, disposable packaging can be replaced with reusable shipping blankets.

Manufacturing Process

- *Green Energy and Emissions*—The Caper chair is manufactured at Herman Miller's GreenHouse seating operations in West Michigan using green energy.
- *ISO*—Caper is manufactured in West Michigan at an ISO 14001-certified site.
- This plant also is a LEED Pioneer building.
- *Worker Health and Safety*—Herman Miller strives to meet or exceed OSHA standards.

Product Performance

- Easy assembly for cost-efficiency and quick parts replacement.
- Easy disassembly for recyclability.
- Designed for durability, an important environmental criterion.
- Backed by Herman Miller's 12-year, 24/7 warranty.

Indoor Air Quality

The Caper chair is GREENGUARD® certified as a low-emitting product that meets current indoor air quality standards.

Corporate Environmental Policy

For more information on Herman Miller's Corporate Environmental Policy and other environmental efforts, visit the "About Us – Environmental Advocacy" section of HermanMiller.com.

Supplier Support

At Herman Miller, we are committed to working closely with our suppliers to reduce our collective impact on the environment. We not only encourage our suppliers to minimize their operations' environmental impacts, but require they assist us in decreasing our facilities' negative environmental effects, as well.

LEED

The Caper chair may contribute to LEED credits due to its returnable/reusable packaging, durability, pre-consumer recycled content, and post-consumer content. Depending on location, Caper also may contribute to a LEED Regional Materials credit. Please refer to http://hermanmiller.com/ecoScorecard or contact your Herman Miller representative for detailed LEED information.

It's important to note that no interior furnishings, individually or collectively, can guarantee a specific number of points for LEED certification.

Herman Miller complies with the Federal Trade commission's Part 260 *Guides for the Use of Environmental Marketing Claims.*